



# FY 2021 Forecast

Finance Department  
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**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Fiscal Year 2021  
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**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Business Units Executive Summary  
Fiscal Year 2021  
(\$000's)**

	2021 Budget	2020 Budget	Increase/ (Decrease)	2019 Actual
<b>Airline Revenue<sup>1</sup></b>	\$469,183	\$501,528	(\$32,345)	\$485,540
<b>Non-Airline Revenue</b>	450,418	445,944	4,474	434,221
<b>Total Revenue<sup>1</sup></b>	<b>919,602</b>	<b>947,472</b>	<b>(27,871)</b>	<b>919,762</b>
<b>Total O &amp; M Expense</b>	495,182	529,285	(34,102)	499,635
<b>Net Debt Service<sup>2</sup></b>	330,404	324,697	5,707	330,907
<b>Total Expense &amp; Debt Service</b>	<b>825,586</b>	<b>853,982</b>	<b>(28,396)</b>	<b>830,542</b>
<b>Net to DFW Capital Account<sup>1</sup></b>	<b>\$94,016</b>	<b>\$93,491</b>	<b>\$525</b>	<b>\$89,220</b>

<sup>1</sup> Includes trueups and threshold adjustment.

<sup>2</sup> See pages 29 through 30 for a breakout of Net Debt Service.

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Business Units Executive Summary  
Fiscal Year 2021  
(\$000's)**

Business Units	2021 Budget	2020 Budget	Increase/ (Decrease)	2019 Actual
<b>Revenue</b>				
<b>Airfield Cost Center</b>	\$189,024	\$191,795	(\$2,771)	\$184,075
<b>Terminal Cost Center</b>	415,162	414,639	524	399,457
<b>DFW Cost Center</b>	385,366	411,515	(26,148)	399,414
<b>Total Revenue</b>	<b>989,553</b>	<b>1,017,948</b>	<b>(28,396)</b>	<b>982,946</b>
<b>Total O &amp; M Expense</b>	495,182	529,285	(34,102)	499,635
<b>Net Debt Service<sup>1</sup></b>	330,404	324,697	5,707	330,907
<b>Total Expense &amp; Debt Service</b>	<b>825,586</b>	<b>853,982</b>	<b>(28,396)</b>	<b>830,542</b>
<b>Net to DFW Capital Account before Threshold Adjustment</b>	<b>\$163,967</b>	<b>\$163,967</b>	<b>(\$)</b>	<b>\$152,404</b>
Threshold adjustment to Airfield Cost Center	69,951	70,476	(525)	63,184
<b>Net to DFW Capital Account</b>	<b>\$94,016</b>	<b>\$93,491</b>	<b>\$525</b>	<b>\$89,220</b>

<sup>1</sup> See pages 29 through 30 for a breakout of Net Debt Service.

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Business Units Executive Summary Detail  
Fiscal Year 2021  
(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
<b><u>Operating Revenues</u></b>				
<b>Airfield Cost Center</b>				
Landing Fees	\$93,499	\$108,662	(\$15,163)	\$118,353
Airline Bad Debt	(348)	(155)	(193)	(17)
Fueling System	6,179	5,739	440	5,959
Corporate Aviation	1,345	2,837	(1,492)	2,463
Aircraft Parking	572	650	(78)	704
DPS	2,988	3,556	(567)	3,935
Other	1	30	-	2
Threshold Adjustment	69,951	70,476	(525)	63,184
Trueup from Airfield Cost Center	-	-	-	(10,510)
CARES Act Revenue	14,837	-	14,837	-
<b>Total Airfield Revenues</b>	<b>189,024</b>	<b>191,795</b>	<b>(2,771)</b>	<b>184,075</b>
<b>Terminal Cost Center</b>				
Airline Terminal Leases	331,842	331,900	(57)	318,105
FIS Revenue	15,343	27,608	(12,265)	27,952
Turn Fee Revenue	27,927	32,708	(4,782)	33,202
TSA Rent	2,487	3,566	(1,079)	3,453
Catering Fee	5,594	7,539	(1,944)	7,749
Concessions O&M Reimbursement	7,405	8,096	(691)	7,726
DPS	2,503	2,891	(389)	3,200
Other	(417)	331	(747)	336
Capital Transfer to Terminal Cost Center	-	-	-	-
Terminal Contribution	2,842	2,842	-	3,319
Trueup from Terminal Cost Center	-	-	-	(2,266)
CARES Act Revenue	22,477	-	22,477	-
<b>Total Terminal Revenue</b>	<b>418,004</b>	<b>417,481</b>	<b>524</b>	<b>402,775</b>
<b>DFW Cost Center</b>				
Commercial Development	57,409	55,334	2,076	49,661
Non-Terminal Concessions	2,299	2,479	(179)	2,418
Rental Car Ground Rent	5,865	5,729	137	5,566
Rental Car Center % Rent	19,225	27,568	(8,343)	27,946
Utilities	6,298	6,181	117	6,025
Parking	90,923	148,012	(57,089)	147,752
Terminal Concessions	67,511	95,209	(27,698)	91,825
Taxis and Limos	16,629	33,374	(16,745)	30,978
Employee Transportation	15,816	18,379	(2,562)	17,513
DPS	1,379	1,587	(208)	1,756
Other	2,841	2,542	299	2,892
Terminal Contributions	(2,842)	(2,842)	-	(3,319)
Threshold Adjustment	(69,951)	(70,476)	525	(63,184)
Interest Income	8,200	15,123	(6,922)	15,084
CARES Act Revenue	90,971	-	90,971	-
<b>Total DFW Revenue</b>	<b>312,573</b>	<b>338,197</b>	<b>(25,623)</b>	<b>332,911</b>
<b>Total Consolidated Revenue</b>	<b>\$919,602</b>	<b>\$947,472</b>	<b>(\$27,871)</b>	<b>\$919,762</b>

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Business Units Executive Summary  
Fiscal Year 2021  
(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
<b>EXPENSES</b>				
<b>O&amp;M Costs</b>				
Salaries and wages	\$166,341	\$168,017	(\$1,676)	\$157,429
Benefits	74,374	78,227	(3,853)	76,397
Contracts	182,390	204,677	(22,287)	195,083
Maintenance and other supplies	21,117	24,214	(3,096)	24,418
Insurance	9,929	5,602	4,327	5,536
Utilities	26,092	27,183	(1,091)	26,547
General, administrative and other	4,706	8,284	(3,578)	7,376
Contingency	8,000	6,000	2,000	-
Operating Reserve	2,232	7,080	(4,848)	6,848
<b>Total O&amp;M</b>	<b><u>495,182</u></b>	<b><u>529,285</u></b>	<b><u>(34,102)</u></b>	<b><u>499,635</u></b>
<b>Debt Service</b>				
Existing Debt Service	206,980	243,177	(36,197)	252,239
New Debt Service	242,046	236,879	5,167	232,029
Commercial Paper	1,929	3,801	(1,871)	-
RAC Debt Service	14,272	14,273	()	14,273
Hotel Debt Service	5,265	5,081	184	4,907
<b>Gross Debt Service</b>	<b><u>470,492</u></b>	<b><u>503,210</u></b>	<b><u>(32,718)</u></b>	<b><u>503,448</u></b>
Offsets:				
Capitalized Interest New Debt	-	-	-	2,668
Interest Income (interest & sinking fund)	171	282	(111)	874
Debt Service	<u>470,321</u>	<u>502,929</u>	<u>(32,607)</u>	<u>499,905</u>
Debt Service Paid By PFC's	105,971	146,000	(40,029)	145,855
Debt Service Paid By CFC's	19,582	19,397	185	19,197
Debt Service Paid By DFW Capital Account	12,095	12,210	(115)	11,952
Debt Service Paid By PFIC	133	453	(320)	134
Net Debt Service After PFC's	<u>332,540</u>	<u>324,868</u>	<u>7,672</u>	<u>322,767</u>
25% Debt Coverage	117,141	124,782	(7,641)	124,976
10% Debt Coverage	193	380	(187)	-
Coverage Balance	<u>119,544</u>	<u>125,833</u>	<u>(6,290)</u>	<u>116,837</u>
Incremental Coverage for Allocation	(2,210)	(671)	(1,539)	8,139
Net Coverage for Allocation to Cost Centers	(2,210)	(671)	(1,539)	8,139
Commercial Paper Dealer Fees	73	500	(427)	-
Net Debt Service After PFC's	<u>332,540</u>	<u>324,868</u>	<u>7,672</u>	<u>322,767</u>
<b>Total Net Debt Service</b>	<b><u>330,404</u></b>	<b><u>324,697</u></b>	<b><u>5,707</u></b>	<b><u>330,907</u></b>
<b>Total Expenses</b>	<b><u>825,586</u></b>	<b><u>853,982</u></b>	<b><u>(28,396)</u></b>	<b><u>830,542</u></b>
<b>Net to DFW Capital Account</b>	<b><u>\$94,016</u></b>	<b><u>\$93,491</u></b>	<b><u>\$525</u></b>	<b><u>\$89,220</u></b>

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Airline Cost Summary  
Fiscal Year 2021  
(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
<b>Airline Cost/Revenue</b>				
Passenger Landing Fees	\$82,908	\$97,808	(\$14,900)	\$96,692
Cargo Landing Fees	10,591	10,854	(263)	11,151
Terminal Leases	331,842	331,900	(57)	316,006
FIS Fees	15,343	27,608	(12,265)	27,952
Turn Fees and Terminal Office Rents	27,927	32,708	(4,782)	33,035
Aircraft Parking	572	650	(78)	704
<b>Total Airline Revenue/Cost</b>	<b><u>\$469,183</u></b>	<b><u>\$501,528</u></b>	<b><u>(\$32,345)</u></b>	<b><u>\$485,540</u></b>

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Calculation of Cost Per Enplanement (CPE)  
Fiscal Year 2021  
(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
Passenger Airline Enplanements <sup>1</sup>	26,545	37,861	(11,316)	36,623
Passenger Airline CPE				
Airline Cost/Revenue	\$469,183	\$501,528	(\$32,345)	\$485,540
Less: Cargo Landing Fees	(10,591)	(10,854)	263	(11,151)
Total PAX Airline Revenue	458,592	490,674	(32,082)	474,389
CPE - Use Agreement Basis <sup>2</sup>	<b>\$17.28</b>	<b>\$12.96</b>	<b>\$4.32</b>	<b>\$12.95</b>

<sup>1</sup> Corporate Aviation enplanements are excluded from CPE calculation.

<sup>2</sup> Actual rates, not in 000's.



**Dallas/Fort Worth International Airport**  
**Rates, Fees and Charges Forecast**  
**Enplaned Passengers**  
**Fiscal Year 2021**  
(000's)

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
<b>Scheduled Passenger Airlines</b>				
1 AeroMexico	24	55	(31)	53
2 Air Canada	80	118	(38)	116
3 Air France	20	19	1	17
4 Alaska Air	127	232	(105)	234
5 American	18,064	25,975	(7,911)	25,139
6 American Eagle	5,026	6,268	(1,242)	6,056
7 Avianca Taca	23	40	(17)	35
8 Boutique Air	-	-	-	12
9 British Airways	58	84	(26)	62
11 Delta	813	1,510	(697)	1,416
12 Emirates	97	105	(8)	103
14 Frontier	157	232	(75)	138
15 Icelandair	-	-	-	6
16 Interjet	54	65	(10)	74
17 Japan Airlines	47	65	(18)	65
18 JetBlue	63	80	(18)	88
19 Korean Air	45	55	(10)	53
20 Lufthansa	60	81	(21)	81
21 Public Charters	0	-	-	0.2
22 Qantas	78	110	(32)	107
23 Qatar	81	90	(9)	98
24 Southern Airway Express	0	-	-	11
25 Spirit	750	1,391	(642)	1,421
26 Sun Country	55	125	(70)	134
27 United	737	1,096	(359)	1,073
29 Volaris	-	40	(40)	26
30 WOW Air	-	-	-	2
<b>Total Scheduled Passenger Airlines</b>	<b>26,524</b>	<b>37,837</b>	<b>(11,313)</b>	<b>36,621</b>

**Dallas/Fort Worth International Airport  
Rates, Fees and Charges Forecast  
Enplaned Passengers  
Fiscal Year 2021  
(000's)**

	<b>2021 Budget</b>	<b>2020 Budget</b>	<b>Increase/ (Decrease)</b>	<b>2019 Actual</b>
<b>Total Scheduled Passenger Airlines</b>	26,524	37,837	(11,313)	36,621
<b>Non-Scheduled Service</b>				
Corporate Aviation	21	32	(11)	10
Caris Air Services			-	0.2
Other Passenger Carriers	8	-	8	4
<b>Total Non-Scheduled Service</b>	29	32	(3)	14
<b>Total</b>	26,554	37,869	(11,316)	36,635
<b>Enplanements by Terminal</b>				
Terminal A	6,641	10,065	(3,424)	9,443
Terminal B	5,002	5,231	(229)	5,462
Terminal C	6,372	10,893	(4,520)	10,326
Terminal D	3,878	6,092	(2,214)	5,762
Terminal E	4,159	5,557	(1,398)	5,609
Other	501	32	469	33
<b>Total Enplanements by Terminal</b>	26,554	37,869	(11,316)	36,635

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Airfield Cost Center Summary  
Fiscal Year 2021  
(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
<b>Revenues</b>				
Passenger Landing Fees	\$82,908	\$97,808	(\$14,900)	106,106
Cargo Landing Fees	10,591	10,854	(263)	12,248
Airline Bad Debt	(348)	(155)	(193)	(17)
Aircraft Parking	572	650	(78)	704
Corporate Aviation	1,345	2,837	(1,492)	2,463
Fuel Facility	6,179	5,739	440	5,959
DPS	2,988	3,556	(567)	3,935
Other	1	30	(29.7)	2
Threshold Adjustment from DFW Cost Center	69,951	70,476	(525)	63,184
CARES Act Revenue	14,837	-	14,837	-
<b>Total Revenues</b>	<u>189,024</u>	<u>191,795</u>	<u>(2,771)</u>	<u>194,585</u>
<b>Expenses</b>				
Direct Expenses	33,532	34,218	(686)	32,389
DPS	41,740	43,938	(2,199)	42,643
Indirect Expenses	29,836	31,037	(1,201)	27,509
Debt Service	83,917	82,602	1,315	81,534
<b>Total Expenses</b>	<u>189,024</u>	<u>191,795</u>	<u>(2,771)</u>	<u>184,075</u>
Trueup from Airfield Cost Center activity	<u>-</u>	<u>-</u>	<u>-</u>	<u><b>\$10,510</b></u>

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Airfield Cost Center Summary  
Fiscal Year 2021  
(\$000's)**

<b>Airfield Cost Center</b>	<b>2021 Budget</b>	<b>2020 Budget</b>	<b>Increase/ (Decrease)</b>	<b>2019 Actual</b>
<b>Expenditures</b>				
Operating Expenses	\$105,107	\$109,193	(\$4,086)	\$102,541
Net Debt Service	83,917	82,602	1,315	81,534
Total Expenses	<u>189,024</u>	<u>191,795</u>	<u>(2,771)</u>	<u>184,075</u>
<b>Revenues</b>				
Aircraft Parking	572	650	(78)	704
Corporate Aviation	1,345	2,837	(1,492)	2,463
Fuel Facility	6,179	5,739	440	5,959
DPS	2,988	3,556	(567)	3,935
Other	(348)	(125)	(223)	(15)
CARES Act Revenue	14,837	-	14,837	-
Total Other Revenues	<u>25,574</u>	<u>12,657</u>	<u>12,917</u>	<u>13,048</u>
Prior year Activity Trueup applied in current year	-	-	-	13,898
Total adjusted Revenues before Landing Fees	<u>25,574</u>	<u>12,657</u>	<u>12,917</u>	<u>26,946</u>
Landing Fees Needed to Balance Expenses	163,450	179,138	(15,688)	157,129
Landing Fees Collected	93,499	108,662	(15,163)	104,456
Airfield Cost Center Trueup before Threshold Adjustment	<u>(69,951)</u>	<u>(70,476)</u>	<u>525</u>	<u>(52,674)</u>
Threshold Adjustment from DFW Cost Center	69,951	70,476	(525)	63,184
Trueup from Airfield Cost Center activity	<u>-</u>	<u>-</u>	<u>-</u>	<u><b>\$10,510</b></u>

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Calculation of Airline Landing Fee  
Fiscal Year 2021  
(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
<b>Airfield Expenses</b>				
O&M Expenses	\$33,532	\$34,218	(\$686)	\$32,389
Indirect Expenses	29,836	31,037	(1,201)	27,509
DPS Expenses	41,740	43,938	(2,199)	42,643
Debt Service	83,917	82,602	1,315	81,534
<b>Total Airline Expenses</b>	<u>189,024</u>	<u>191,795</u>	<u>(2,771)</u>	<u>184,075</u>
Less Other Airfield Revenue:				
Bad Debt Expense	(348)	(155)	(193)	(17)
Threshold Adjustment from DFW Cost Center	69,951	70,476	(525)	63,184
DPS Revenues	2,988	3,556	(567)	3,935
Indirect Revenues	1	30	(29.7)	2
Aircraft Parking	572	650	(78)	704
Corporate Aviation	2,238	2,521	(282)	2,159
Fuel Facility	6,179	5,739	440	5,959
CARES Revenue	14,837	-	14,837	-
<b>Total Airline Revenues</b>	<u>96,419</u>	<u>82,817</u>	<u>13,602</u>	<u>75,928</u>
Net Airfield Cost	92,605	108,978	(16,373)	108,147
Total Signatory Landed Weights <sup>1</sup>	41,864	48,622	(6,758)	46,571
Signatory Landing Fee Rate (per 1,000 lbs) <sup>2</sup>	<u>\$2.23</u>	<u>\$2.23</u>	<u>(\$0.00)</u>	<u>\$2.31</u>
Total Non-Signatory Landed Weights <sup>2</sup>	179	259	(80)	192
Non-Signatory Landing Fee Rate (per 1,000 lbs) <sup>2</sup>	<u>\$2.78</u>	<u>\$2.78</u>	<u>(\$0.00)</u>	<u>\$2.89</u>

<sup>1</sup> Landed weights are shown in millions.

<sup>2</sup> FY18 Actual data shown for informational purposes only. The calculated landing fee rate in the actual column has no impact on fees owed/paid by airlines.

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Signatory Airlines Landed Weights  
Fiscal Year 2021  
(\$000's)**

Airline	2021 Budget			2020 Budget			2019 Actual
	Landed Weight <sup>1</sup>	Landing Fee	% of Total LW	Landed Weight <sup>1</sup>	Landing Fee	% of Total LW	Landed Weight <sup>1</sup>
AeroMexico	34,602	77	0.1%	69,392	155	0.1%	66,973
Air Canada	117,272	261	0.3%	146,156	325	0.3%	145,391
Air France	50,660	113	0.1%	44,712	100	0.1%	38,519
Alaska Air	163,896	365	0.4%	232,393	517	0.5%	228,641
American Airlines	24,450,893	54,439	58.2%	29,384,127	65,424	60.1%	27,883,758
American Eagle (AMR)	7,498,838	16,696	17.8%	7,632,162	16,993	15.6%	7,387,148
AviancaTaca	32,727	73	0.1%	45,683	102	0.1%	43,624
British Airways	166,060	370	0.4%	230,580	513	0.5%	151,344
Delta Air Lines, Inc.	1,176,873	2,620	2.8%	1,725,591	3,842	3.5%	1,577,738
Emirates	202,210	450	0.5%	202,764	451	0.4%	203,318
Frontier	188,267	419	0.4%	229,308	511	0.5%	126,849
Icelandair	-	-	0.0%	-	-	0.0%	9,504
Interjet	74,303	165	0.2%	88,476	197	0.2%	89,522
Japan Airlines	155,125	345	0.4%	155,550	346	0.3%	155,125
JetBlue	82,654	184	0.2%	84,469	188	0.2%	86,558
Korean Air	134,354	299	0.3%	132,960	296	0.3%	132,406
Lufthansa German Airlines	144,292	321	0.3%	146,678	327	0.3%	146,684
Qantas Airways Ltd.	99,450	221	0.2%	271,744	605	0.6%	279,974
Qatar	187,492	417	0.4%	190,320	424	0.4%	197,740
Spirit Airlines	907,194	2,020	2.2%	1,357,760	3,023	2.8%	1,369,273
Sun Country Airlines, Inc. (MN Airlines)	64,006	143	0.2%	126,697	282	0.3%	136,551
United	1,066,877	2,375	2.5%	1,306,899	2,910	2.7%	1,217,459
Volaris	77,282	172	0.2%	48,586	108	0.1%	22,285
<b>Total Signatory Passenger</b>	<b>37,075,328</b>	<b>\$82,548</b>	<b>88.2%</b>	<b>43,853,007</b>	<b>\$97,639</b>	<b>89.7%</b>	<b>41,696,384</b>
Ameriflight, Inc.	-	-	0.0%	16,569	37	0.0%	17,847
Air Transport International (ATI)	423,794	944	1.0%	-	-	0.0%	466,680
Airborne Express (ABX Air), Inc.	-	-	0.0%	487,867	1,086	1.0%	24,559
AirBridge Cargo	-	-	0.0%	103,294	230	0.2%	108,973
Air China Limited	85,100	189	0.2%	85,957	191	0.2%	87,975
Atlas Air	91,643	204	0.2%	98,558	219	0.2%	123,440
Cathay Pacific Airways	239,582	533	0.6%	235,411	524	0.5%	223,061
Cargolux Airlines International, S.A.	168,833	376	0.4%	191,042	425	0.4%	166,759
China Airlines Cargo - Tiawan (CAL)	201,583	449	0.5%	196,673	438	0.4%	203,130
Asiana Airlines	80,892	180	0.2%	133,902	298	0.3%	90,928
EVA Airways	87,646	195	0.2%	97,375	217	0.2%	89,402
Nippon Cargo Airlines	-	-	0.0%	106,416	237	0.2%	23,653
Federal Express Corporation	681,883	1,518	1.6%	620,163	1,381	1.3%	627,320
Kalita Air	153,913	343	0.4%	170,024	379	0.3%	160,300
Korean Air Cargo	155,341	346	0.4%	156,525	349	0.3%	158,425
Omni Air International	-	-	0.0%	-	-	0.0%	104,160
Qantas Cargo	34,519	77	0.1%	33,250	74	0.1%	30,927
Qatar Cargo	29,818	66	0.1%	67,172	150	0.1%	59,800
Lufthansa Cargo A G	121,489	270	0.3%	104,615	233	0.2%	155,438
Singapore Airlines Cargo PTA, LTD	74,592	166	0.2%	86,373	192	0.2%	75,258
Tampa	48,550	108	0.1%	-	-	0.0%	-
United Parcel Service	2,052,828	4,571	4.9%	1,753,621	3,904	3.6%	1,850,555
<b>Total Signatory Cargo</b>	<b>4,732,008</b>	<b>\$10,536</b>	<b>11.3%</b>	<b>4,744,806</b>	<b>\$10,564</b>	<b>9.7%</b>	<b>4,848,590</b>
Boutique Airlines	57,107	127	0.1%	24,678	55	0.1%	26,184
<b>Total Signatory Corporate Aviation</b>	<b>57,107</b>	<b>\$127</b>	<b>0.1%</b>	<b>24,678</b>	<b>\$55</b>	<b>0.1%</b>	<b>26,184</b>
<b>Total Signatory</b>	<b>41,864,443</b>	<b>\$93,210</b>	<b>99.6%</b>	<b>48,622,491</b>	<b>\$108,258</b>	<b>99.5%</b>	<b>46,571,157</b>

<sup>1</sup> Actual weights, not in 000's.

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Non-Signatory Airlines Landed Weights  
Fiscal Year 2021  
(\$000's)**

Airline	2021 Budget			2020 Budget			2019 Actual
	Landed Weight <sup>1</sup>	Landing Fee	% of Total LW	Landed Weight <sup>1</sup>	Landing Fee	% of Total LW	Landed Weight <sup>1</sup>
<b>Total Signatory</b>	<b>41,864,443</b>	<b>\$93,210</b>	<b>99.6%</b>	<b>48,622,491</b>	<b>\$108,258</b>	<b>99.5%</b>	<b>46,571,157</b>
Caris Air Services, LLC (formerly-Advance PCS)	-	-	0.0%	-	-	0.0%	3,616
Public Charter	-	-	0.0%	-	-	0.0%	406
Southern Airways Express	-	-	0.0%	16,723	47	0.0%	19,075
Volaris	-	-	0.0%	-	-	0.0%	11,208
WOW	-	-	0.0%	-	-	0.0%	4,661
Other Airlines	129,405	360	0.3%	44,376	124	0.1%	15,934
<b>Total Non-Signatory Passenger</b>	<b>129,405</b>	<b>\$360</b>	<b>0.3%</b>	<b>61,099</b>	<b>\$170</b>	<b>0.1%</b>	<b>54,899</b>
Other Cargo Carriers	9,632	27	0.0%	93,625	261	0.2%	20,419
Martinair Holland NV	10,303	29	0.0%	10,470	29	0.0%	10,659
<b>Total Non-Signatory Cargo</b>	<b>19,935</b>	<b>\$55</b>	<b>0.0%</b>	<b>104,095</b>	<b>\$290</b>	<b>0.2%</b>	<b>31,078</b>
Corporate Aviation	30,042	84	0.1%	93,873	261	0.2%	105,597
	<b>30,042</b>	<b>\$84</b>	<b>0.1%</b>	<b>93,873</b>	<b>\$261</b>	<b>0.2%</b>	<b>105,597</b>
<b>Total</b>	<b>42,043,826</b>	<b>\$93,710</b>	<b>100.0%</b>	<b>48,881,559</b>	<b>\$108,980</b>	<b>100.0%</b>	<b>46,762,731</b>

<sup>1</sup> Actual weights, not in 000's

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Terminal Cost Center Summary  
Fiscal Year 2021  
(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
<b>Revenues</b>				
Airline Terminal Leases	\$331,842	\$331,900	(\$57)	\$318,105
FIS Facility Revenue	15,343	27,608	(12,265)	27,952
Turn Fees and Terminal Office Rents	27,927	32,708	(4,782)	33,202
TSA Rent	2,487	3,566	(1,079)	3,453
Catering Fee	5,594	7,539	(1,944)	7,749
Concessions O&M Reimbursement	7,405	8,096	(691)	7,726
Other Revenue	(417)	331	(747)	336
DPS	2,503	2,891	(389)	3,200
CARES Act Revenue	22,477	-	22,477	-
Terminal Contribution	2,842	2,842	-	3,319
<b>Total Revenues</b>	<u>418,004</u>	<u>417,481</u>	<u>524</u>	<u>405,041</u>
<b>Expenses</b>				
Direct Expenses	110,572	113,298	(2,726)	102,527
DPS	34,956	35,728	(773)	34,675
Utilities	9,343	9,862	(519)	10,442
Indirect Expenses	78,399	80,543	(2,144)	72,098
Debt Service	184,734	178,049	6,684	183,034
<b>Total Expenses</b>	<u>418,004</u>	<u>417,481</u>	<u>524</u>	<u>402,775</u>
<b>Trueup from Terminal Cost Center activity</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>\$2,266</u>



**Dallas/Fort Worth International Airport**  
**Rates, Fees, and Charges Forecast**  
**Terminal Cost Center Summary**  
**Fiscal Year 2021**  
**(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
<b>Terminal Cost Center</b>				
Expenditures				
Operating Expenses	\$233,270	\$239,431	(\$6,161)	\$219,742
Net Debt Service	184,734	178,049	6,684	183,034
Total Expenses	<u>418,004</u>	<u>417,481</u>	<u>524</u>	<u>402,775</u>
Revenues				
Operating Revenue				
FIS Fees	15,343	27,608	(12,265)	27,952
Turn Fees and Terminal Office Rents	27,927	32,708	(4,782)	33,151
Other	17,573	22,423	(4,850)	22,464
CARES Act Revenue	22,477	-	22,477	-
Operating Revenue before Leases	<u>83,320</u>	<u>82,739</u>	<u>581</u>	<u>83,566</u>
Transfers				
DFW Contribution/FIC Credit	2,842	2,842	-	3,319
Joint Capital Transfer	-	-	-	-
Total Transfers	<u>2,842</u>	<u>2,842</u>	<u>0</u>	<u>3,319</u>
Prior year Activity Trueup applied in current year	-	-	-	578
Total Revenues before Leases	<u>86,162</u>	<u>85,581</u>	<u>581</u>	<u>87,462</u>
Leases Needed to Balance Expenses	331,842	331,900	(57)	315,313
Leases Collected	331,842	331,900	(57)	317,579
Trueup from Terminal Cost Center activity	<u>-</u>	<u>-</u>	<u>-</u>	<u>\$2,266</u>

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Terminal Leased Square Feet  
Fiscal Year 2021**

**2021 Budget**

Airline	Terminal A	Terminal B	Terminal C	Terminal D	Terminal E	Total	% of Total
American Airlines	335,487	183,799	295,082	188,565	90,373	1,093,306	82.9%
Alaska	0	0	0	0	4,271	4,271	0.3%
Delta	0	0	0	0	46,168	46,168	3.5%
Frontier	0	0	0	0	4,816	4,816	0.4%
Jet Blue	0	0	0	0	5,031	5,031	0.4%
Spirit	0	0	0	0	16,156	16,156	1.2%
United	0	0	0	0	34,135	34,135	2.6%
<b>Total Airline Leased</b>	<b>335,487</b>	<b>183,799</b>	<b>295,082</b>	<b>188,565</b>	<b>200,950</b>	<b>1,203,883</b>	<b>91.3%</b>
DFW Common Use	0	0	0	78,565	2,814	81,379	6.2%
Vacant Leasable	0	0	0	20,295	12,663	32,958	2.5%
<b>Total Board Responsibility</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>98,860</b>	<b>15,477</b>	<b>114,337</b>	<b>8.7%</b>
<b>Airline Leasable Terminal Square Feet</b>	<b>335,487</b>	<b>183,799</b>	<b>295,082</b>	<b>287,425</b>	<b>216,427</b>	<b>1,318,220</b>	<b>100.0%</b>

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Terminal Cost Summary  
Fiscal Year 2021  
(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
<b>Terminal Cost</b>				
Terminal O&M	\$110,572	\$113,298	(\$2,726)	\$102,527
DPS <sup>1</sup>	32,453	32,837	(384)	31,475
Utilities	9,343	9,862	(519)	10,442
Indirect Expenses	78,399	80,543	(2,144)	72,098
Terminal Debt Service	184,734	178,049	6,684	183,034
<b>Total Terminal Cost before AA Maintenance Credit</b>	<u>415,501</u>	<u>414,589</u>	<u>912</u>	<u>399,575</u>
AA Maintenance Credit	37,568	37,596	(28)	41,895
<b>Total Terminal Cost before Terminal Cost Center True Up</b>	<u><b>\$453,070</b></u>	<u><b>\$452,186</b></u>	<u><b>\$884</b></u>	<u><b>\$441,471</b></u>

<sup>1</sup> Shown net of revenues.

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
FIS Facility Fees  
Fiscal Year 2021  
(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
Total Terminal Cost	\$278,757	\$284,503	(\$5,746)	\$269,238
<b>Terminal FIS Cost</b>	<b>\$278,757</b>	<b>\$284,503</b>	<b>(\$5,746)</b>	<b>\$269,238</b>
FIS Facility Square Feet	406,765	406,765	0	406,765
Total Terminal Square Feet	4,192,873	4,191,752	1,121	4,130,125
FIS Facility Sq Ft/Total Terminal Sq Ft	9.7%	9.7%	0.0%	9.8%
<b>FIS Net Facility Cost</b>	<b>\$27,043</b>	<b>\$27,608</b>	<b>(\$565)</b>	<b>\$26,517</b>
Deplaned Passengers	2,436,226	4,383,743	(1,947,517)	4,228,032
FIS Rate <sup>1 2 3</sup>	<b>\$6.30</b>	<b>\$6.30</b>	<b>\$0.00</b>	<b>\$6.27</b>

<sup>1</sup> Actual rates, not in 000's.

<sup>2</sup> FY21 Budget rate held at \$6.30. Full calculation results in a rate of \$11.10 which the airport will not utilize for billing purposes.

<sup>3</sup> FY19 Actual data shown for informational purposes only. The calculated FIS rate in the actual column has no impact on fees owed/paid by airlines.

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
DFW Terminal Contribution  
Fiscal Year 2021  
(\$000's)**

	<b>2021 Budget</b>	<b>2020 Budget</b>	<b>Increase/ (Decrease)</b>	<b>2019 Actual</b>
DFW Common Use/Vacant Square Footage	114,337	114,838	(501)	117,442
Airline Leaseable Terminal Square Footage	1,318,220	1,319,000	(779)	1,275,935
DFW % of Square Footage	8.7%	8.7%	(0.0%)	9.2%
Total Terminal Cost with True up	\$453,070	\$452,186	\$884	\$441,471
X DFW % of Square Footage	8.7%	8.7%	(0.0%)	9.2%
DFW Base Rent	39,298	39,369	(72)	40,635
Less: Common Use Revenue	27,927	32,708	(4,782)	33,202
Less: DFW FIS Revenue Share	1,331	2,404	(1,073)	2,573
Less: DFW Concessions O&M Reimbursement	642	705	(63)	711
Less: CARES Act Revenue	5,845	-	5,845	-
<b>DFW Gross Rent</b>	<b>3,553</b>	<b>3,553</b>	<b>-</b>	<b>4,148</b>
DFW Common/Vacant Space Rent Allocation	80%	80%	0%	80%
<b>Total DFW Terminal Rent</b>	<b>\$2,842</b>	<b>\$2,842</b>	<b>\$</b>	<b>\$3,319</b>
DFW Rent/Common Use Square Foot <sup>1</sup>	\$24.86	\$24.75	\$0.11	\$28.26

<sup>1</sup> Actual rates, not in 000's.

**Dallas/Fort Worth International Airport  
Rates, Fees and Charges Forecast  
Airline Terminal Rents  
Fiscal Year 2021  
(\$000's)**

Terminal	Airline	Square Feet	Rent per Square Foot After Credits	Total Due to Airport
Terminal A	American Airlines	335,487	\$251.12	\$84,246
Terminal B	American Airlines	183,799	304.65	55,995
Terminal C	American Airlines	295,082	251.12	74,100
Terminal D	American Airlines	188,565	306.85	57,861
Total American Airlines				272,201
Terminal E Other Airlines				
	American Airlines	28,813	306.85	8,841
	American Airlines Satellite	61,560	274.04	16,870
	Alaska	4,271	306.85	1,311
	Delta	46,168	306.85	14,167
	Frontier	4,816	306.85	1,478
	Jet Blue	5,031	306.85	1,544
	Spirit	16,156	306.85	4,957
	United	34,135	306.85	10,474
Total Terminal E Other Airlines				59,641
Total Airline Terminal Leases				331,842
TSA Rent				2,487
Total Terminal Leases				\$334,329

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Airline Terminal Rents  
Fiscal Year 2021  
(\$000's)**

	Terminal						2021 Budget Total	2020 Budget Total	Increase/ (Decrease)	2019 Actual Total
	A	B	C	D	E	Satellite				
Airline Leased Square Footage	335,487	183,799	295,082	188,565	139,390	61,560	1,203,883	1,204,161	(278)	1,158,494
% Leased by Terminal	27.9%	15.3%	24.5%	15.7%	11.6%	5.1%	100.0%	100.0%	0.0%	100.0%
Total Terminal Cost							\$453,070	\$452,186	\$884	\$441,471
Less:										
DFW Contribution							2,842	2,842	-	3,319
Common Use Revenue							27,927	32,708	(4,782)	33,202
FIS Facility Revenue							15,343	27,608	(12,265)	27,952
Catering Fee							5,594	7,539	(1,944)	7,749
Other Revenue							(417)	331	(747)	336
Concessions O&M Reimbursement							7,405	8,096	(691)	7,726
TSA Rent							2,487	3,566	(1,079)	3,453
CARES Act Revenue							22,477	-	22,477	-
<b>Net Terminal Cost Before Credits</b>							<b>\$369,411</b>	<b>\$369,496</b>	<b>\$22,392</b>	<b>\$357,734</b>
<b>Airline Terminal Rents Before Credits</b>	<b>\$102,944</b>	<b>\$56,399</b>	<b>\$90,546</b>	<b>\$57,861</b>	<b>\$42,772</b>	<b>\$18,890</b>	<b>\$369,411</b>	<b>\$369,496</b>	<b>(\$85)</b>	<b>\$357,734</b>
<b>Average Terminal Rate</b>	<b>\$306.85</b>	<b>\$306.85</b>	<b>\$306.85</b>	<b>\$306.85</b>	<b>\$306.85</b>	<b>\$306.85</b>	<b>\$306.85</b>	<b>\$306.85</b>	<b>\$0.00</b>	<b>\$308.79</b>
Less Adjustments:										
AA Maintenance Credit	18,698	404	16,446	-	-	2,020	37,568	37,596	(28)	41,895
<b>Total Airline Rent</b>	<b>\$84,246</b>	<b>\$55,995</b>	<b>\$74,100</b>	<b>\$57,861</b>	<b>\$42,772</b>	<b>\$16,870</b>	<b>\$331,842</b>	<b>\$331,900</b>	<b>(\$57)</b>	<b>\$315,839</b>

	Terminal						
	A	B	C	D	E	Satellite	
Actual Airline Rent/Square Foot After Credits <sup>1</sup>	\$251.12	\$304.65	\$251.12	\$306.85	\$306.85	\$274.04	\$275.64
FY 2020 Forecast <sup>1</sup>	\$251.67	\$304.67	\$251.67	\$306.85	\$306.85	\$267.86	\$275.63
Increase/(Decrease) <sup>1</sup>	<b>(\$0.55)</b>	<b>(\$0.02)</b>	<b>(\$0.55)</b>	<b>\$0.0</b>	<b>\$0.0</b>	<b>\$6.17</b>	<b>\$0.02</b>

<sup>1</sup> Actual rates, not in 000's.

**Dallas/Fort Worth International Airport  
Rates, Fees and Charges Forecast  
Terminal B Management Space Rentals  
Fiscal Year 2021**

Signatory	\$306.85
Non-Signatory	383.56
Non-Airline - Conditioned	50.00
Non-Airline - Unconditioned	30.00
Concession Storage Space	40.00
Caged Space	12.00

Facility / Lease	FY21 Current Sq Ft	FY21 Annual Billing Forecast	FY21 Monthly Billing Forecast
Aeronautical Radio	120.000	24,480	2,040
Allied Aviation Fueling	594.790	29,740	2,478
Puente Concessions (CONS)	685.000	34,250	2,854
Southwest Concessions (CONS)	616.000	30,800	2,567
TGIF/DFW Restaurant JointVenture (CONS)	255.000	10,200	850
<b>Terminal B Space Rentals</b>	<b>2,270.790</b>	<b>\$ 129,470</b>	<b>\$ 10,789</b>



**Dallas/Fort Worth International Airport  
Rates, Fees and Charges Forecast  
Terminal C Management Space Rentals  
Fiscal Year 2021**

Signatory	\$306.85
Non-Signatory	383.56
Non-Airline - Conditioned	50.00
Non-Airline - Unconditioned	30.00
Concession Storage Space	40.00
Caged Space	12.00

Facility / Lease	FY21 Current Sq Ft	FY21 Annual Billing Forecast	FY21 Monthly Billing Forecast
TGIF/DFW Restaurant JointVenture (CONS)	873.130	34,925	2,910
Terminal C Space Rentals	873.130	\$ 34,925	\$ 2,910

**Dallas/Fort Worth International Airport  
Rates, Fees and Charges Forecast  
Terminal D Management Space Rentals  
Fiscal Year 2021**

Signatory	\$	306.85
Non-Signatory	\$	383.56
Non-Airline - Conditioned	\$	50.00
Non-Airline - Unconditioned	\$	30.00
Concession Storage Space	\$	40.00
Caged Space	\$	12.00

Facility / Lease	FY21 Current Sq Ft	FY21 Annual Billing Forecast	FY21 Monthly Billing Forecast
AeroMexico	276.000	84,690	7,058
British Airways	692.000	212,340	17,695
Emirates	1,123.000	344,592	28,716
Interjet	444.000	136,241	11,353
Japan Airlines	967.000	296,723	24,727
Korean Air Lines	906.000	278,005	23,167
Lufthansa German Airlines	236.000	72,416	6,035
Qantas Airways	745.000	228,603	19,050
Qantas Airways - Storage Unconditioned	344.000	10,320	860
Qatar Airways	769.000	23,070	1,923
Sun Country Airlines (MN Airlines)	533.910	163,830	13,652
TACA International Airlines	662.890	203,407	16,951
Volaris	250.000	76,712	6,393
Airport Terminal Services (GH)	121.000	6,050	504
Allied Aviation Fueling	357.000	17,850	1,488
Flight Services & System (GH)	1,159.520	57,976	4,831
G2 Secure Staff	119.490	5,975	498
Global Security Consulting Group (GH)	235.000	11,750	979
Hallmark Aviation Services (GH)	122.000	6,100	508
Morpho Trust USA	526.000	201,753	16,813
Prospect Airport Services (GH)	804.000	40,200	3,350
SCIS Air Security Corporation	940.200	47,010	3,918
Swissport SAUSA (GH)	677.00	33,850	2,821
TaxFree Shopping	43.000	2,150	179
Worldwide Flight Services (GH)	794.910	39,746	3,312
<b>Terminal D Space Rentals</b>	<b>13,847.920</b>	<b>\$ 2,601,360</b>	<b>\$ 216,780</b>

**Dallas/Fort Worth International Airport  
Rates, Fees and Charges Forecast  
Terminal E Management Space Rentals  
Fiscal Year 2021**

Signatory	\$	306.85
Non Signatory	\$	383.56
Non-Airline - Conditioned	\$	50.00
Non-Airline - Unconditioned	\$	30.00
Concession Storage Space	\$	40.00
Caged Space	\$	12.00

Facility / Lease	FY21 Current Sq Ft	FY21 Annual Billing Forecast	FY21 Monthly Billing Forecast
Air Canada (E21)	347.000	106,477	8,873
Airport Terminal Services (GH)	1,723.000	86,150	7,179
Alclear	311.000	15,550	1,296
ABM Aviation, Inc. (North Hardstand)	1,121.000	14,293	1,191
Blue Mesa (D&B Mitchell Group) (CONS)	112.000	4,480	373
Carey Limousine Dallas	190.000	9,500	792
G2 Secure Staff	321.000	16,050	1,338
GAT Airline Ground Support (GH)	622.000	31,100	2,592
GAT Airline Ground Support (GH)	140.000	1,680	140
Hudson-Accomodations-EBJ (CONS)	1,049.000	52,450	4,371
Jet Aircraft Maintenance (GH)	515.330	25,767	2,147
Multi Restaurant Concepts, Ltd (CONS)	214.000	10,700	892
Primeflight Aviation (GH)	183.000	9,150	763
Prospect Airport Services (GH)	113.000	5,650	471
STS Line (Airline Tech Rep) (GH) - Oxygen F	206.010	6,180	515
STS Line (Airline Tech Rep) - Cage Space	351.390	4,217	351
Swissport Fueling (North Hardstand)	4,000.000	51,000	4,250
<b>Terminal E Space Rentals</b>	<b>11,518.730</b>	<b>\$ 450,393</b>	<b>\$ 37,533</b>

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
DFW Cost Center Summary  
Fiscal Year 2021  
(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
<b>Revenues</b>				
Commercial Development	\$57,409	\$55,334	\$2,076	\$49,661
Non-Terminal Concessions	2,299	2,479	(179)	2,418
Terminal Concessions	67,511	95,209	(27,698)	91,825
Rental Car Ground Rent	5,865	5,729	137	5,566
Rental Car Center % Rent	19,225	27,568	(8,343)	27,946
Utilities	6,298	6,181	117	6,025
Parking	90,923	148,012	(57,089)	147,752
Taxis and Limos	16,629	33,374	(16,745)	30,978
Employee Transportation	15,816	18,379	(2,562)	17,513
DPS Revenue	1,379	1,587	(208)	1,756
Other	2,841	2,542	299	2,892
Interest Income	8,200	15,123	(6,922)	15,084
CARES Act Revenue	90,971	-	90,971	-
<b>Total Revenues</b>	<u>385,366</u>	<u>411,515</u>	<u>(26,148)</u>	<u>399,414</u>
<b>Expenses</b>				
Commercial Development	4,052	4,447	(395)	4,362
Parking	29,317	39,462	(10,145)	41,193
Terminal Concessions	4,597	6,129	(1,532)	5,754
Taxis and Limos	11,628	18,745	(7,117)	15,758
Employee Transportation	10,101	11,644	(1,542)	10,706
Skylink	25,647	22,397	3,249	25,596
Other	2,471	580	1,891	1,401
Utilities	4,324	5,037	(713)	4,567
Indirect Expenses	45,411	52,613	(7,202)	48,987
DPS Expenses	19,258	19,606	(349)	19,029
Debt Service	61,753	64,046	(2,293)	66,339
<b>Total Expenses</b>	<u>218,558</u>	<u>244,706</u>	<u>(26,148)</u>	<u>243,691</u>
Net Revenues	<u>166,809</u>	<u>166,809</u>	<u>-</u>	<u>155,723</u>
Less: DFW Terminal Contribution	2,842	2,842		3,319
<b>Net to DFW Capital Fund prior to Threshold Adjustment</b>	<u><b>\$163,967</b></u>	<u><b>\$163,967</b></u>	<u><b>-</b></u>	<u><b>\$152,404</b></u>
<b>Less Capital Threshold</b>	70,699	69,999	700	68,159
<b>Activity over base</b>	93,268	93,968	(700)	84,246
Allocation to Airfield Cost Center (75%)	69,951	70,476	(525)	63,184
Allocation to DFW Cost Center (25%)	23,317	23,492	(175)	21,061
<b>Net to DFW Capital Fund After Threshold Adjustment</b>	<u><b>\$94,016</b></u>	<u><b>\$93,491</b></u>	<u><b>\$525</b></u>	<u><b>\$89,220</b></u>

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Indirect Cost Allocation  
Fiscal Year 2021**

	<u>Budget 2021 <sup>1</sup></u>	<u>Budget 2020 <sup>1</sup></u>	<u>Actuals 2019 <sup>1</sup></u>
Total Net O & M Indirect Costs	<u><b>\$153,642,704</b></u>	<u><b>\$164,032,960</b></u>	<u><b>\$148,582,066</b></u>
<b>Budget FY 2021</b>			
<b>Cost Center</b>	<b>Direct Expenses</b>	<b>% of Total</b>	<b>Allocation</b>
Airfield	\$72,282,734	19.4%	\$29,835,235
Terminal	189,936,584	51.0%	78,397,734
DFW	110,015,552	29.6%	45,409,735
<b>Total Direct Expenses</b>	<u><b>\$372,234,870</b></u>		<u><b>\$153,642,704</b></u>
Indirect Cost Rate	41.3%		
<b>Budget FY 2020</b>			
<b>Cost Center</b>	<b>Direct Expenses</b>	<b>% of Total</b>	<b>Allocation</b>
Airfield	\$74,600,313	18.9%	\$31,006,660
Terminal	193,593,148	49.1%	80,464,500
DFW	126,460,794	32.0%	52,561,801
<b>Total Direct Expenses</b>	<u><b>\$394,654,254</b></u>		<u><b>\$164,032,960</b></u>
Indirect Cost Rate	41.6%		
<b>Actual FY 2019</b>			
<b>Cost Center</b>	<b>Direct Expenses</b>	<b>% of Total</b>	<b>Allocation</b>
Airfield	\$71,097,061	18.5%	\$27,506,511
Terminal	186,339,333	48.5%	72,092,218
DFW	126,608,982	33.0%	48,983,337
<b>Total Direct Expenses</b>	<u><b>\$384,045,377</b></u>		<u><b>\$148,582,066</b></u>
Indirect Cost Rate	38.7%		

<sup>1</sup> All Expenses and Allocations are shown net of Indirect Revenues.

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Allocation of Operating and Maintenance Expenses  
Fiscal Year 2021  
(\$000's)**

Department	2021 Budget							Budget 2020	Increase/ (Decrease)	Actual 2019
	Total	Airfield	Terminal	DFW	Indirect	Utilities <sup>1</sup>	DPS			
Executive Office	\$13,295	\$	\$	\$	\$13,295	\$	\$	\$11,909	\$1,386	\$5,503
Legal Department	2,868	-	-	-	2,868	-	-	2,994	(125)	3,013
Audit Services Department	2,556	-	-	-	2,556	-	-	2,852	(296)	2,729
Design, Code & Construction Department	5,300	-	-	2,025	3,275	-	-	5,469	(169)	5,006
Human Resources Department	7,996	-	-	-	7,996	-	-	8,791	(795)	8,272
Procurement & Materials Management Department	5,494	-	-	-	5,494	-	-	5,452	42	5,107
Risk Management	12,625	1,478	4,138	2,054	4,818	-	138	8,385	4,241	7,930
Business Development & Diversity Department	1,724	-	-	-	1,724	-	-	1,631	93	1,761
Treasury Department	1,324	-	-	-	1,324	-	-	1,463	(140)	1,316
Finance Department	6,679	-	-	866	5,728	-	85	6,900	(222)	6,825
Information Technology Services Department	57,690	-	9,815	2,501	44,194	-	1,180	59,595	(1,904)	56,830
Corporate Communications Department	8,924	1,081	15	1,644	6,146	-	38	14,511	(5,588)	12,576
Government Relations	671	-	-	-	671	-	-	680	(9)	637
Research & Analytics	1,269	654	-	615	-	-	-	1,677	(408)	1,208
Air Service Development Department	1,751	1,751	-	-	-	-	-	1,791	(40)	1,757
Aviation Real Estate	1,510	1,509	-	-	3	-	-	1,581	(71)	1,389
Customer Service Department	56,171	465	47,188	4,031	4,486	-	-	57,101	(930)	49,522
Airport Operations Department	12,326	6,221	1,310	-	4,795	-	-	13,458	(1,132)	12,469
Energy, Transportation, & Asset Mgmt Department	124,014	13,857	44,104	27,262	25,022	13,770	-	128,114	(4,100)	127,011
Department of Public Safety	94,937	-	-	-	-	-	94,937	96,647	(1,711)	91,315
Integrated Operations Center	2,330	-	465	-	1,755	-	109	2,517	(187)	1,968
Environmental Affairs Department	8,517	5,395	-	-	371	2,751	-	9,406	(888)	8,700
Planning Department	5,561	618	356	140	4,446	-	-	6,233	(673)	6,560
Commercial Development Department	1,621	-	-	1,621	-	-	-	2,000	(380)	2,349
Parking Department	44,984	-	2,181	42,745	57	-	-	57,491	(12,507)	57,303
Concessions Department	3,419	-	-	3,419	( )	-	-	3,534	(115)	3,393
Innovation	2,863	-	-	-	2,863	-	-	3,749	(886)	1,661
Total Airport Non Departmental	6,763	502	999	(1,111)	7,179	(273)	(533)	13,353	(6,590)	15,523
<b>Total Airport Departments</b>	<b>\$495,182</b>	<b>\$33,532</b>	<b>\$110,572</b>	<b>\$87,813</b>	<b>\$151,065</b>	<b>\$16,248</b>	<b>\$95,953</b>	<b>\$529,285</b>	<b>(\$34,102)</b>	<b>\$499,635</b>
<b>2020 Budget</b>	<b>529,285</b>	<b>34,218</b>	<b>113,298</b>	<b>103,404</b>	<b>161,374</b>	<b>17,718</b>	<b>99,273</b>			
Increase/(Decrease)	(\$34,102)	(\$686)	(\$2,726)	(\$15,591)	(\$10,309)	(\$1,470)	(\$3,320)			

<sup>1</sup> Represents costs charged to cost center 400 (HVAC), cost center 460 (Water/Sewer), and cost center 465 (Trash). Amounts are allocated based on BTU (HVAC), meter usage (Water/Sewer), and bin locations (Trash).

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Calculation of Joint Revenue Bond Existing Debt Service  
Fiscal Year 2021  
(\$000's)**

	<b>2021 Budget</b>	<b>2020 Budget</b>	<b>Increase/ (Decrease)</b>	<b>2019 Actual</b>
Existing Debt Service	\$206,980	\$243,177	(\$36,197)	\$252,239
RAC Debt Service <sup>1</sup>	14,272	14,273	(.4)	14,273
Hotel Debt Service <sup>1</sup>	5,265	5,081	184	4,907
<b>Gross Debt Service</b>	<b>226,517</b>	<b>262,531</b>	<b>(36,014)</b>	<b>271,419</b>
Offsets:				
Interest Income (interest & sinking fund) Debt Service	-	282	(282)	514
	<u>226,517</u>	<u>262,249</u>	<u>(35,732)</u>	<u>270,905</u>
Debt Service Paid By PFC's	105,971	146,000	(40,029)	145,855
Debt Service Paid By CFC's	19,582	19,397	185	19,197
Net Debt Service After PFC's and CFC's	<u>100,964</u>	<u>96,852</u>	<u>4,112</u>	<u>105,853</u>
25% Debt Coverage	56,629	65,562	(8,933)	67,726
Coverage Balance	62,859	68,175	(5,316)	75,383
Incremental Coverage for Allocation	<u>(6,230)</u>	<u>(2,612)</u>	<u>(3,617)</u>	<u>(7,657)</u>
Net Coverage for Allocation to Cost Centers	(6,230)	(2,612)	(3,617)	(7,657)
Net Debt Service After PFC's	<u>100,964</u>	<u>96,852</u>	<u>4,112</u>	<u>105,853</u>
<b>Net Debt Service to be Allocated</b>	<b><u>\$94,734</u></b>	<b><u>\$94,240</u></b>	<b><u>\$494</u></b>	<b><u>\$98,196</u></b>
<b>Net Debt Service allocated to Airfield Cost Center</b>	<b>56,841</b>	<b>56,544</b>	<b>297</b>	<b>58,917</b>
<b>Net Debt Service allocated to Terminal Cost Center</b>	<b>10,421</b>	<b>10,366</b>	<b>54</b>	<b>10,802</b>
<b>Net Debt Service allocated to DFW Cost Center</b>	<b>27,473</b>	<b>27,330</b>	<b>143</b>	<b>28,477</b>
<b>Total Net Debt Service</b>	<b><u>\$94,734</u></b>	<b><u>\$94,240</u></b>	<b><u>\$494</u></b>	<b><u>\$98,196</u></b>

<sup>1</sup> Refunding of existing debt.

**Dallas/Fort Worth International Airport  
Rates, Fees, and Charges Forecast  
Calculation of Joint Revenue Bond New Debt Service  
Fiscal Year 2021  
(\$000's)**

	<u>2021 Budget</u>	<u>2020 Budget</u>	<u>Increase/ (Decrease)</u>	<u>2019 Actual</u>
<b>New Use Agreement Gross Debt Service</b>	\$242,046	\$236,879	\$5,167	\$232,029
<b>New Debt Commercial Paper</b>	1,929	3,801	(1,871)	-
Offsets:				
Capitalized Interest (Cap I)	-	-	-	2,668
Interest Income (interest & sinking fund)	171	-	171	360
Debt Service	<u>243,804</u>	<u>240,679</u>	<u>3,125</u>	<u>229,000</u>
Debt Service Paid By DFW Capital Account	12,095	12,210	(115)	11,952
Debt Service Paid By PFIC	133	453	(320)	134
Net Debt Service After DFW Capital Account	<u>231,576</u>	<u>228,016</u>	<u>3,560</u>	<u>216,915</u>
25% Debt Coverage	60,512	59,220	1,292	57,250
10% Debt Coverage	193	380	(187)	-
Coverage Balance	<u>56,685</u>	<u>57,659</u>	<u>(974)</u>	<u>41,454</u>
Incremental Coverage for Allocation	4,020	1,941	2,079	15,796
Net Coverage for Allocation to Cost Centers	4,020	1,941	2,079	15,796
Commercial Paper Dealer Fees	73	500	(427)	-
Net Debt Service After PFC's and Cap I	<u>231,576</u>	<u>228,016</u>	<u>3,560</u>	<u>216,915</u>
<b>Net Debt Service to be Allocated</b>	<u><b>235,669</b></u>	<u><b>\$230,457</b></u>	<u><b>\$5,212</b></u>	<u><b>\$232,711</b></u>
<b>Net Debt Service allocated to Airfield Cost Center</b>	<b>27,077</b>	<b>26,058</b>	<b>1,019</b>	<b>22,617</b>
<b>Net Debt Service allocated to Terminal Cost Center</b>	<b>174,313</b>	<b>167,683</b>	<b>6,630</b>	<b>172,232</b>
<b>Net Debt Service allocated to DFW Cost Center</b>	<b>34,280</b>	<b>36,716</b>	<b>(2,436)</b>	<b>37,862</b>
<b>Total Net Debt Service</b>	<u><b>\$235,669</b></u>	<u><b>\$230,457</b></u>	<u><b>\$5,212</b></u>	<u><b>\$232,711</b></u>



**Dallas/Fort Worth International Airport  
Rates, Fees and Charges Forecast  
Aviation & Non-Aviation "Commercial Use" - Developed Acres  
Fiscal Year 2021**

		A/S Rate	\$29,459	
Tenant	Locations	FY 2021 Forecast Acres	Rate	FY 2021 Forecast Annual Billing
Federal Express Corporation				
Tract 1	3001 N Airfield Drive	3.502	A/S	\$ 103,165
Tract 2	3001 N Airfield Drive	4.098	A/S	120,723
	Sub-Total Federal Express Corporation	7.600		223,888
Paradise 4 Paws	3010 N Airfield Drive	2.521	Fixed	179,012
Prologis LP/AFCO Cargo DFW LP				
Tract 3 & 4 - Bldg & Apron	2967 N Airfield Dr.	6.797	A/S	200,233
Tract 6 - Apron	2963 N Airfield Dr.	9.708	A/S	285,988
Tract 6 - Apron Rent	2963 N Airfield Dr.		Fixed	465,168
Tract 7 - Bldg	2963 N Airfield Dr.	7.023	A/S	206,891
Tract 8 - Parking Lot - AFCO Cargo DFW II LLC	2920 N Airfield Dr.	5.870	Fixed	152,896
Tract 9A - Bldg/Apron	3015 N Airfield Dr.	12.331	A/S	363,259
	Sub-Total Prologis LP/AFCO Cargo	41.729		1,674,434
<b>TOTAL EAST CARGO AREA</b>		<b>51.850</b>		<b>\$ 2,077,335</b>

**Dallas/Fort Worth International Airport**  
**Rates, Fees and Charges Forecast**  
**Aviation & Non-Aviation "Commercial Use" - Developed Acres**  
**Fiscal Year 2021**

		A/S Rate	\$29,459	
Tenant	Locations	FY 2021 Forecast Acres	Rate	FY 2021 Forecast Annual Billing
<b>Catering Kitchens</b>				
Sky Chef	2120 W 33rd Street (Wide Body Facility)	9.570	Fixed	\$ 321,532
Gate Gourmet, Inc.	3301 S. 22nd Avenue (6W)	7.849	A/S	231,224
		<b>17.419</b>		<b>\$ 552,756</b>
<b>American Airlines</b>				
Air Freight Facility	1816 N Service Road	18.441	A/S	543,253
Air Mail Facility	1874 N Service Road	6.357	A/S	187,271
GSE Truce Maintenance	1730 N Service Road	3.200	A/S	94,269
Priority Parcel	2300 Crossunder #3	2.560	A/S	75,415
Sub-Total American Airlines - Air Facility		<b>30.558</b>		<b>900,208</b>
<b>Walnut Hill Industrial</b>				
BD Dallas TX Landlord, LLC	2988 West Walnut Hill	20.209	Fixed	306,352
DFW Commerce Center, LLC	2601 S. Airfield Drive	57.424	Fixed	950,529
Sub-Total Walnut Hill Industrial		<b>77.633</b>		<b>1,256,881</b>
<b>Coppell Industrial</b>				
DFW Harmon Property LLC	371 Royal Lane	36.441	Fixed	644,472
Harvest B Logistics Center B1, LLC	2701 Bethel Road	60.210	Fixed	1,064,057
GPT BTS West Bethel Road Owner LLC	2601 Bethel Road	64.306	Fixed	1,136,438
Sub-Total 635 Industrial		<b>160.957</b>		<b>2,844,966</b>
<b>635 Business Park</b>				
EastGroup Properties L.P.	725 and 775 Royal Lane	10.262	Fixed	178,799
Harvest C Logistics Center B5, LLC	750 Royal Lane	8.221	Fixed	134,640
Sub-Total 635 Business Park		<b>18.483</b>		<b>313,439</b>
<b>Southgate Plaza</b>				
Hyatt Place	2350 Global Drive	2.099	A/S	61,834
US Postal Services	2420 Innovation Dr.	1.520	Fixed	69,960
Sub-Total Southgate Plaza		<b>3.619</b>		<b>131,794</b>
<b>Passport Business Park</b>				
BV LW Gateway, LP	2500 2600 2700 Market Street; 2501 & 2701 W. Airport Freeway	86.341	Fixed	1,360,800
BV Pedregal, LP	2801 Market Street	73.860	Fixed	1,286,945
TC Passport Park Building 1 Owner, LLC.	2600 Rental Car Dr.	69.779	Fixed	1,215,837
TC Passport Park Building 2 Owner, LLC.	2650 Rental Car Dr.	46.168	Fixed	804,428
TC Passport Park Building 3 Owner, LLC.	2700 Rental Car Dr.	7.975	Fixed	138,948
TC Passport Park Building 4 Owner, LLC.	2800 Rental Car Dr.	8.299	Fixed	144,610
TZUR 100 Realty Limited Partnership	2801 Rochelle Road	15.993	Fixed	278,666
TZUR 200 Realty Limited Partnership	2701 Rochelle Road	29.484	Fixed	513,721
TZUR 300 Realty Limited Partnership	2601 Rochelle Road	29.147	Fixed	507,866
Sub-Total Passport Business Park		<b>367.046</b>		<b>6,251,822</b>
<b>161 East Business Park</b>				
Logistics 8	2900 & 3100 State Hwy 161	102.146	Fixed	215,382
Logistics 9	3150 State Hwy 161	50.507	Fixed	634,113
Logistics 10	3000 State Hwy 161	16.030	Fixed	212,332
Logistics 11	3050 State Hwy 161	28.258	Fixed	346,095
Sub-Total 161 East Business Park		<b>196.941</b>		<b>1,407,922</b>
Aero DFW III, LP	2323, 2405, 2409, 2413, 2417 N. Support Road (5E)	35.415	A/S	1,043,290
American Meats	2875 E Airfield Dr.	8.890	Fixed	71,426
Bone Daddy's (Parking Permit)	1720 William D. Tate (Parking Lot)	0.860	Fixed	24,616
CF Bear Creek Arcis LLC	3600 Bear Creek Court (Facility)	8.080	A/S	-
Clean Energy Fuels Corporation	5E CNG Station and RAC CNG Station	1.933	Fixed	49,189
Drive Nation Sports, LLC	2550 Rental Car Dr.	16.120	Fixed	145,167
Explorer Pipeline Co.	Metering Station-N of Fuel Farm	0.968	Fixed	35,617
Explorer Pipeline Co.	Pipeline/Easement	0.474	A/S	13,964
FlightSafety	3201 E Airfield Drive	15.118	Fixed	507,076
GTE Southwest Inc.	2740 S Service Road GTE Utility Bldg	3.619	Fixed	470,372
Grand Hyatt	2337 S. International Parkway	3.970	A/S	116,952
Hyatt Regency Hotel	2334 N. International Parkway	6.229	A/S	183,500
Hyatt Regency Hotel	Employee Parking lot at Terminal D	2.210	A/S	65,104
KM&S Venture Inc.	2125 Ira E. Woods Ave.	0.064	Fixed	3,882
Koch Refining Company	Pipeline/Easement (West)	13.558	Fixed	64,164
Level 3 Telecom	Fiber Optic Lines	0.152	A/S/Fixed	11,612
Mentor Corporation	3041 Skyway Circle, N. (Parking lot)	1.851	A/S*3	54,529
Prologis Development Svcs	Near Radio Road (Parking lot)	0.770	A/S	22,683
ProLogis Trust (Security Capital Industrial)	Royal Lane & Radio Rd (eastward)	1.000	Fixed	8,276
Qwest Communications	Underground Fiber Optic Cable	0.462	A/S	13,610
RW Walnut Hill Industrial Owner, LLC	3400 E. Airfield Drive	32.891	Fixed	573,100
TC CIS Associates, LLC	4301 Beltline Road	25.835	Fixed	703,358
Victron Stores	1000 Royal Lane	0.665	Fixed	29,199
Sub-Total Others		<b>181.134</b>		<b>4,210,688</b>
<b>MISCELLANEOUS - GROUND RENTS</b>		<b>1,036.371</b>		<b>\$ 17,317,720</b>

**Dallas/Fort Worth International Airport  
Rates, Fees and Charges Forecast  
Aviation & Non-Aviation "Commercial Use" - Developed Acres  
Fiscal Year 2021**

Tenant	Locations	A/S Rate \$29,459		FY 2021 Forecast Annual Billing
		FY 2021 Forecast Acres	Rate	
American Airlines				
West Air Freight	1650 W. 19th Street & 2075 N 16th Avenue	13.116	A/S	\$ 386,384
Tract A	1631 W. 20th Street & 1633 W 20th Street	41.989	A/S	1,236,954
Tract B	1631 W. 20th Street & 1633 W 20th Street	2.470	A/S	72,764
Tract C	1631 W. 20th Street & 1633 W 20th Street	15.959	A/S	470,136
Tract E	1631 W. 20th Street & 1633 W 20th Street	3.574	A/S	105,286
Tract F	1631 W. 20th Street & 1633 W 20th Street	3.462	A/S	101,987
Tract H	1631 W. 20th Street & 1633 W 20th Street	12.175	A/S	358,663
Tract I	1631 W. 20th Street & 1633 W 20th Street	8.905	A/S	262,332
Tract D	West Side D (option not excised)	9.864		-
Tract G	West Side G (option not excised)	8.192		-
Tract J	West Side J (option not excised)	0.559		-
	Sub-Total American Airlines	120.265		2,994,507
Aero DFW, LP	1625 W. 19th Street (West 2 - Building E)	1.837	A/S +10%	59,528
Aero DFW II, LP	1840-1850 W. Airfield Drive (Air General)	6.973	Fixed	151,638
	1830 W. Airfield Drive	5.035	Fixed	105,190
	Sub-Total Aero DFW II	12.008		256,828
Prologis, L.P.	2370 W. Airfield Drive	5.982	Fixed	127,581
	2460 W. Airfield Drive	4.654	Fixed	99,258
	2450 W. Airfield Drive	6.360	Fixed	135,643
	1639 W. 23rd Street (Int'l Air Cargo I)	15.168	A/S +10%	491,518
	1640 W. 23rd Street (Int'l Air Cargo II)	15.124	A/S +10%	490,092
	2520 W. Airfield Dr (Int'l Air Cargo III)	11.197	A/S +10%	362,838
	Sub-Total Prologis, L.P.	58.485		1,706,930
United Parcel Service	1683 W. 19th Street (N Side W Cargo Area)(Offices)	68.244	A/S	2,010,400
	Option-Expansion	5.179	10% of A/S	15,257
	Sub-Total United Parcel Service	73.423		2,025,657
Envoy Air, Inc.	1725 W. 20th Street	4.622	A/S	136,159
BT Property, LLC	1555 W. 23rd Street (Cargo Building)	8.213	A/S	241,947
Halbert & Associates LLC	1481 W. 20th Street	2.708	A/S+10%	87,752
	Sub-Total Others	15.543		465,859
<b>WEST CARGO AREA</b>		<b>281.561</b>		<b>\$7,509,309</b>

**Dallas/Fort Worth International Airport  
Rates, Fees and Charges Forecast  
Aviation & Non-Aviation "Commercial Use" - Developed Acres  
Fiscal Year 2021**

A/S Rate                      \$29,459

Tenant	Locations	FY 2021 Forecast Acres	Rate	FY 2021 Forecast Annual Billing
Airport Trade Center I, LP	2700 Regent Blvd.	35.435	Fixed	\$ 661,256
Airport Trade Center II, LP	2525 Esters Blvd	31.208	Fixed	593,643
Airport Trade Center III, LP	2580 Esters Blvd	15.710	Fixed	298,914
Airport Trade Center IV, LP	2520 Esters Blvd	15.588	Fixed	319,408
Airport Trade Center V, LP	2450 Esters Blvd	17.012	Fixed	348,586
LIT-RPC Trade Center VI, LLC	2475 Esters Blvd	27.942	Fixed	494,164
LIT-RPC Trade Center VII, LLC	2425 Esters Blvd	18.229	Fixed	322,386
LIT-RPC Trade Center VIII, LLC	845 Regent Blvd.	15.616	Fixed	267,266
LIT-RPC Trade Center IX, LLC	755 Regent Blvd	17.693	Fixed	285,932
	Sub-Total Trade Center	194.433		3,591,555
LIT Industrial Park	2755 Regent Blvd	4.768	Fixed	86,525
Option Area	2756 Regent Blvd	5.531	Fixed	100,372
	Sub-Total LIT Industrial Park	10.299		186,897
Airport Distribution Center, LP	2500 Regent Blvd	21.220	Fixed	434,442
GPT Trade Avenue Owner LLC	1040 Trade Avenue	30.263	Fixed	531,521
Icon GL Property 1 Owner Pool 2 NE/SW, LLC	2701 Regent Blvd.	23.103	Fixed	431,127
MEPT 2600 Regent, LLC	2600 Regent Blvd	23.000	Fixed	437,621
Prologis Targeted U.S. Logistics Fund, L.P.	2611 & 2555 Regent Blvd	17.910	Fixed	366,987
Realty Income Regent Blvd LLC	2750 Regent Blvd.	27.774	Fixed	513,091
SH6 - DFW LLC	2400 and 2402 Esters Blvd.	18.344	Fixed	352,078
	Sub-Total Other	161.614		3,066,867
<b>INTERNATIONAL COMMERCE PARK</b>		<b>366.346</b>		<b>\$ 6,845,320</b>

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<u>Northwest Logistics</u>				
DFW Global Logistics Centre 3-Metro 1, LLC	1225 Mustang Drive	11.829	Fixed	\$ 193,224
DFW Global Logistics Centre 3-Metro 2, LLC	1275 Metro Circle	9.415	Fixed	153,787
DFW Global Logistics Centre 3-Metro 3, LLC	1215 Metroplace Drive	6.469	Fixed	105,676
LIT Industrial Limited Partnership	1160, 1200 Mustang Dr.	15.058	Fixed	247,148
LIT Industrial Limited Partnership	1250 Mustang Dr.	12.054	Fixed	213,186
LIT Industrial Limited Partnership	1275 W. 17th Street	9.851	Fixed	174,211
LIT Perot Development #1, LP	1717 W. Airfield Drive	32.160	Fixed	453,537
Prologis LP	1901 W. Airfield Drive	22.734	Fixed	499,108
Prologis LP	951 Mustang Dr.	26.610	Fixed	398,611
Prologis LP	1001 Mustang Dr.	29.781	Fixed	491,606
Frontier Equity Building	1051 Mustang Dr.	9.879	Fixed	158,442
	Sub-Total Northwest Logistics	185.840		3,088,535
<u>Bear Creek Business Park</u>				
CIVF-TM1M01, LLC	3701 S. 20th Avenue	9.658	Fixed	119,904
CIVF-TM1M02, LLC	3711 S. 20th Avenue	11.770	Fixed	146,120
CIVF-TM1B01, LLC	3801 S. 20th Avenue	18.473	Fixed	229,338
	Sub-Total Bear Creek Business Park	39.901		495,361
<u>ET Forth Worth Ski, LLC - Building</u>				
Expansion Area	1727 W. 17th St	9.640	Fixed	197,344
Option Area (not excised)	Expansion Area	5.950	Fixed	121,871
	Option Area	4.377		-
	Sub-Total ET Forth Worth Ski	19.967		319,216
<u>PFIC</u>				
	2201 W. Airfield Drive - GTE Place (Leasehold)	34.672	A/S	1,021,402
	2201 W. Airfield Drive - GTE Place (Undeveloped)	42.388	A/S	1,248,708
	Sub-Total GTE Realty Corporation	77.060		2,270,111
<u>Group 1 Realty (Audi)</u>				
PPJ Land LLC (Park Place)	1260 E State Highway 114 (Grapevine Audi)	8.913	Fixed	660,024
Grubbs Realty Holdings 1, LLC	1300 E State Highway 114 (Land Rover/Jaguar)	8.020	Fixed	593,897
Prologis LP	1500 State Hwy 114/1600 State Hwy 114	15.566	Fixed	756,636
Grapevine Industrial Development Corporation	1555 N. Airfield Drive	8.070	Fixed	188,982
LIT Industrial Limited Partnership	2929 W. Airfield Drive @ Glade Road	15.090	A/S	444,536
LIT Industrial Limited Partnership	3001 W. Airfield Drive	12.434	Fixed	216,652
LIT Industrial Limited Partnership	3051 W. Airfield Drive	16.913	Fixed	294,692
	Sub-Total Others	85.006		3,155,420
<b>WEST AIRPORT DEVELOPMENT</b>		<b>407.774</b>		<b>\$ 9,328,642</b>

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		A/S Rate	\$29,459			
Tenant	Locations	FY 2021 Forecast Acres	Rate	FY 2021 Forecast Annual Billing		
American Airlines East Side Hangar 5 Employee Parking Ice House	2901 E 28th St	46.454	A/S	1,368,488		
	1920 North Service Road	7.690	Fixed	66,995		
	Sub-Total American Airlines	0.050	A/S	1,473		
		54.194		1,436,956		
3200 East Airfield Dr. LLC	3200 East Airfield Dr.	15.205	Fixed	375,703		
2200 & 2222 South Service Road, LLC	2200 & 2222 South Service Road	2.994	Fixed	335,086		
Ameriflight, Inc.	1515 W. 20th Street	4.557	Fixed	389,571		
Sky Chefs	Employee Parking	1.286	A/S	37,884		
<b>FACILITIES</b>		<b>78.236</b>		<b>\$ 2,575,201</b>		
Prologis, L.P.	1225 N. 28th Avenue/2700 Esters Blvd	31.956	Fixed	556,800		
	1100 Royal Lane	3.830	Fixed	55,056		
	1100 Royal Lane (Parking lot)	2.054	Fixed	29,526		
	Sub-Total Cabot Industrial	37.840		641,382		
LIT Industrial TX LP	1100 N. 28th Avenue	10.088	Fixed	196,770		
	1000 N. 28th Avenue (Including Parking lot)	13.011	Fixed	264,790		
	Sub-Total LIT Industrial	23.099		461,560		
ET Dallas I, LLC Option Area	1375 N 28th Avenue (Hitachi)	4.240	Fixed	99,750		
	1401 N 27th Street (Hitachi Option Area)	0.600	Fixed	-		
	Sub-Total Paragon Foothill	4.840		99,750		
TPLP Office Park Properties	1331-1401 Royal Lane (Blk 1 Tract D)	2.890	Fixed	54,044		
	1315-1325 Royal Lane (E Blk 1 Tract E)	2.850	Fixed	53,072		
	1015-1025 Royal Lane (Blk 2 Tract E)	5.194	Fixed	91,561		
	Sub-Total TPLP	10.934		198,677		
Allflex USA, Inc. Icon GL Property ColFin 2015-1 Industrial Owner, LLC Harvest C Logistics Center B3, LLC Harvest C Logistics Center B4, LLC North Lake College (Student overflow parking) NFG Warehouse Holdings, Inc. Hillwood LIT, LP Veritiv Operating Company (fka xpedx) NEC Corporation of America	2805 E 14th Street	3.419	Fixed	40,956		
	1011 N. 28th Avenue	10.082	Fixed	177,074		
	1011 Royal Lane	7.454	Fixed	101,175		
	2650 Esters Blvd	9.465	Fixed	148,070		
	2701 Esters Blvd	8.837	Fixed	135,389		
	1331 Royal Lane	6.606	Fixed	30,437		
	1205 W. Royal Lane	11.810	Fixed	241,994		
	1200 N. 28th Avenue	12.448	Fixed	194,283		
	1111 N 28th Avenue (Tract A)	11.358	Fixed	214,390		
	1213 N 28th Avenue (NFTZ )	6.422	Fixed	121,458		
	Sub-Total Others	87.901		1,405,227		
	<b>NORTH FOREIGN TRADE ZONE</b>		<b>164.614</b>		<b>\$2,806,597</b>	

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Air Mail Facility (Vacant)	2300 W. 32nd Street	17.130		
Aero DFW, LP (Vacant)*	1900-1930 W. Airfield Dr (West 1 - Cargo Bldgs A, B, C & D)	10.198		
Allied Aviation Fueling Company of Texas	2001 W. Airfield Drive	35.304		
American Airlines	AA Campus	268.177		
Blue Star Concessions J.V.	2901 N. Airfield Drive & 2344 Rental Car Drive	4.600		
C3EDF1, LLC. (Urgent Care Center) (Vacant)	2390 Innovation Dr.	1.435		
CF Bear Creek Arcis LLC	3500 Bear Creek Court (Golf Course)	316.663		
Evergreen Aviation Grnd Logistics Enterprises, Inc. (Vacant)	1530 W 19th Street	13.522		
Host MCL DFW SB, LLC (Starbucks)	2360 Innovation Dr.	1.077		
Kitty Hawk, Inc. (Vacant)*	1535 W 20th Street (Headquarter facility)	4.790		
Paradies Shops Inc. (Vacant)	2920 N. Service Road	1.516		
Red Robin International, Inc.	1701 William D. Tate	0.572		
Regional Airport Limited Partnership	1700 William D. Tate	3.415		
REMC Properties. Ltd.	1713 Crossroads Drive (Boston's)	1.483		
Tech the Halls, LLC (Vacant)	6001 Campus Circle, W. (Parking lot)	1.415		
<b>OTHER DEVELOPED ACRES</b>		<b>681.297</b>		-
<b>TOTAL NET LEASED GROUND RENTS</b>		<b>3,085.469</b>		<b>49,012,878</b>